# Kiwibank Half Year Results.

# As at 31 December 2019.



Kiwibank has a strong purpose that is to make Kiwis better off. Our founding vision was for New Zealand to have a real, relevant and credible alternative to the offshore-owned banks and that remains at the heart of who we are and why we exist.



# Highlights of the half year





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1 5% INCREASE IN NET LENDING FOR THE SIX MONTHS TO DECEMBER



<sup>1</sup>Source: www.colmarbrunton.co.nz/corporate-reputation-reputations-of-home-grown-brands-shine/



WON CANSTAR'S AWARD FOR

### MOST SATISFIED CUSTOMERS

IN HOME LOANS AND CREDIT CARDS



**↓ 5%** 

DECREASE IN OUR TOTAL CARBON EMISSIONS COMPARED TO THE SAME PERIOD IN PRIOR YEAR

# **EADERSHIP**

92% OF LEADERS COMPLETED OUR LEADERSHIP DEVELOPMENT PROGRAMME



# 2400 PEOPLE TRA

### PEOPLE TRAINED ON INTERNET BANKING NATIONWIDE

THROUGH OUR DORA (DIGITAL TO BANK ON-ROAD ACCESS) PARTNERSHIP AND BRANCH NETWORK TECH TEA SESSIONS

LAUNCHED OUR PARTNERSHIP WITH

BUILDING FINANCIAL CONFIDENCE IN YOUNG ADULTS



WON THE AWARD FOR

### BEST PURPOSE DRIVEN MARKETING STRATEGY

FOR OUR I AM HOPE CAMPAIGN AT THE TVNZ-NZ MARKETING AWARDS



# Who we are

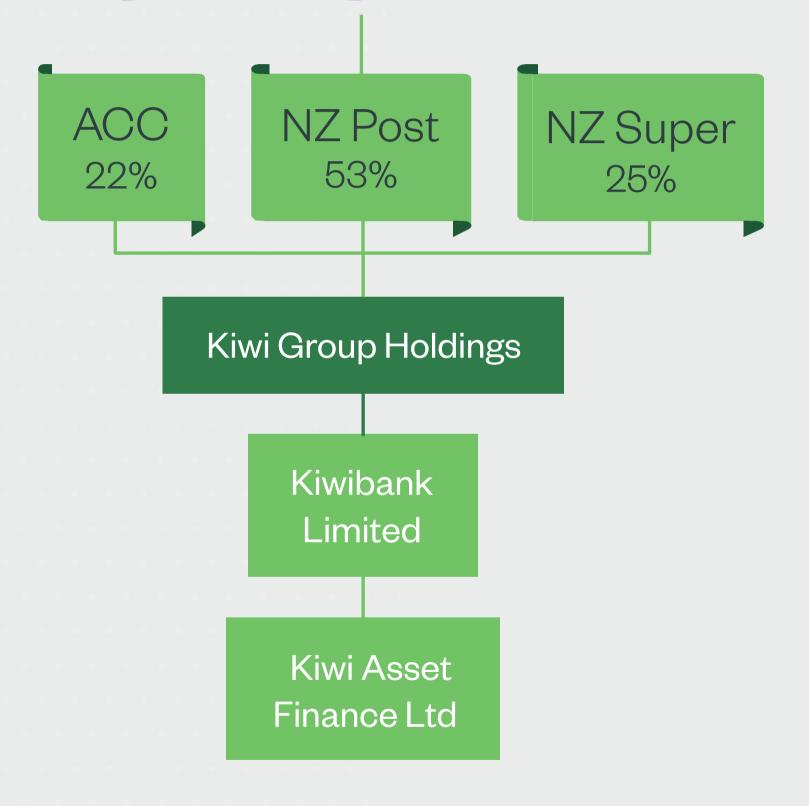
Kiwibank is the largest New Zealand-owned bank with over a million customers.

It provides simple, relevant banking products and services and its purpose is to make both Kiwis and New Zealand better off.

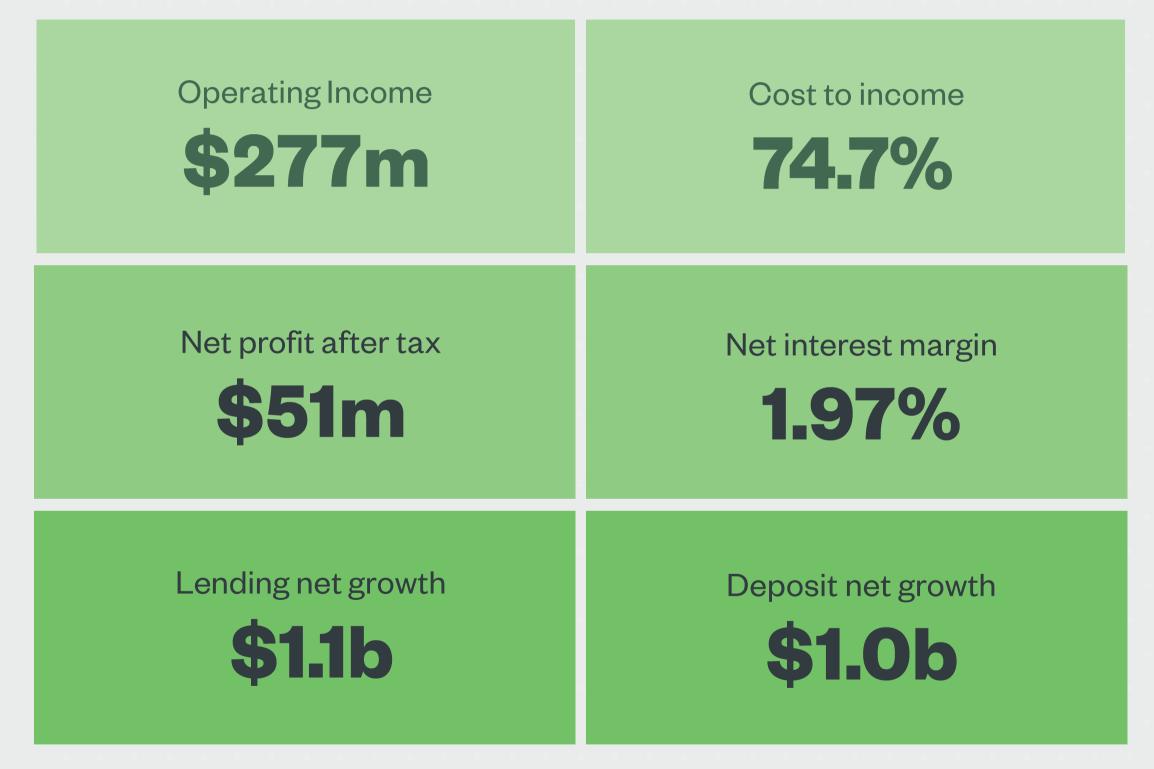
Kiwibank is wholly owned by Kiwi Group Holdings Limited (KGH) which is in turn owned by New Zealand's three prominent organisations: New Zealand Post Limited, Accident Compensation Corporation and New Zealand Superannuation Fund.



# New Zealand Government



# FY20 - a first half of strong balance sheet growth



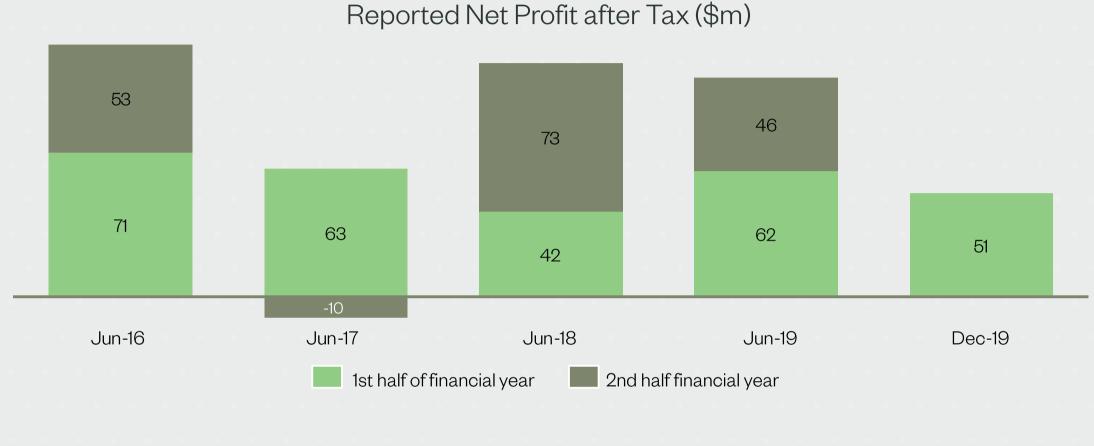
<sup>1</sup>Net Interest Margin = net interest income / average interest earning assets

<sup>2</sup>Net Interest Margin = annualised net interest income (NII) / average interest earnings assets (Dec '18 annualised NII recalculated on a day count basis to align with the current period calculation)

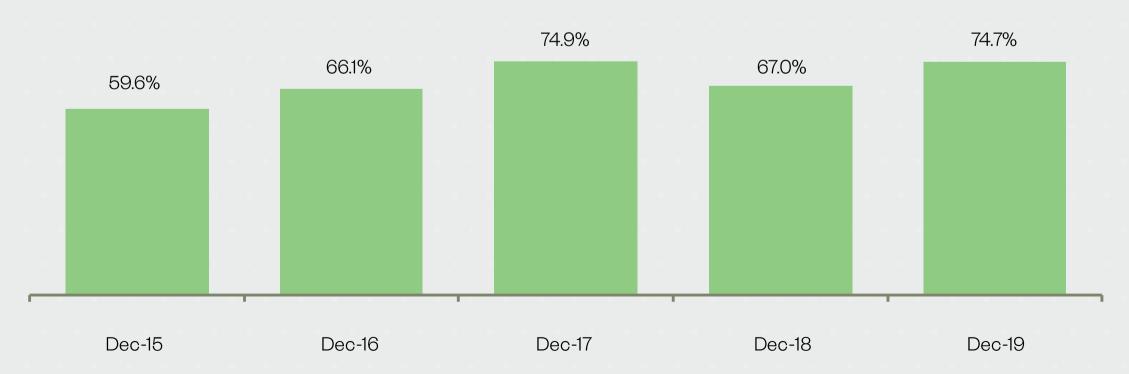
<sup>3</sup>Return on Equity = (net profit after tax less distributions to holder of perpetual capital) / average equity

- Contraction in NIM<sup>1</sup> from 2.13%<sup>2</sup> to 1.97% following higher than expected falls in the official cash rate and limited movement in deposit rates.
- Despite lower NIM, modest growth in Operating Income was supported by above system growth in lending and deposits and a one off gain on sale of the Prezzy card business as part of our simplification process.
- NPAT and CTI were impacted by rising operating costs due to customer growth, investment in our transformation programme and industry-wide increased risk and compliance investment.
- Strong growth has continued in both lending and deposit portfolios.
- Return on Equity<sup>3</sup> of 5.8% was down on the same time last year (7.5%) as a result of lower operating profit.

# Growth in net interest income and increased investment



Cost to Income Ratio

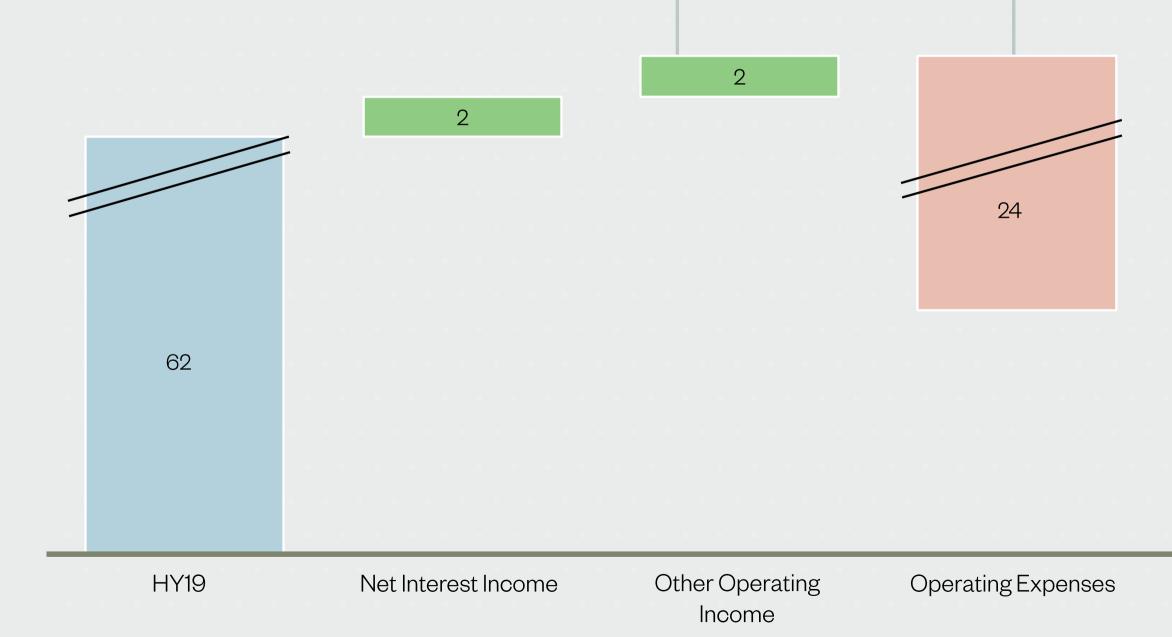


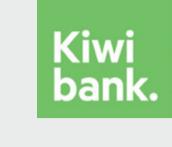
## Kiwi bank.

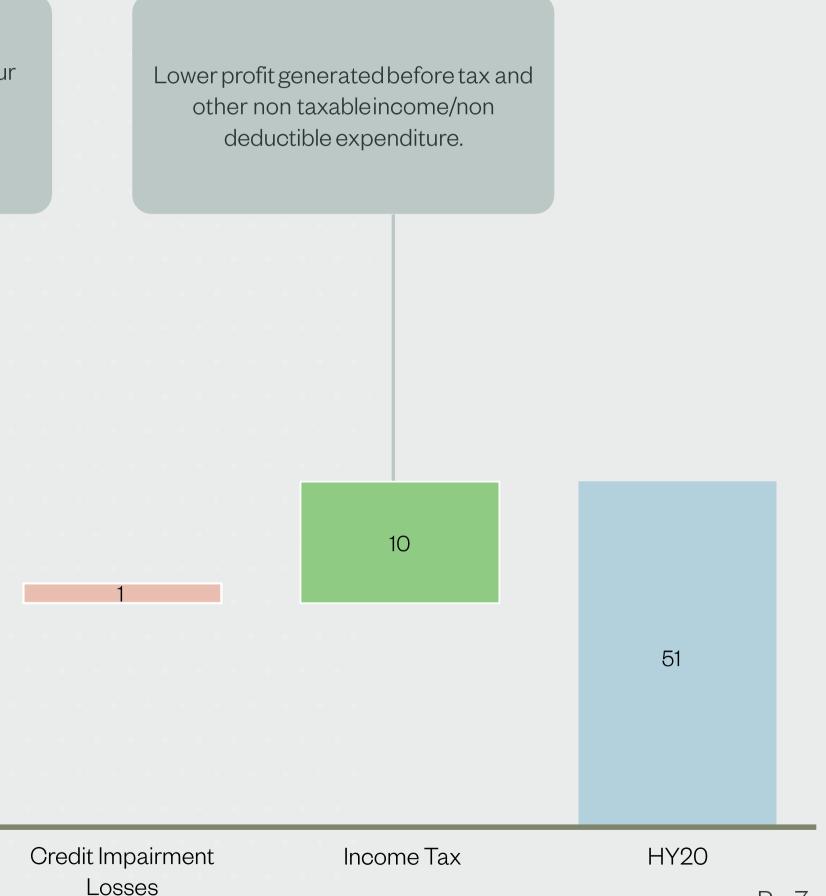
- Net interest income was up on last year driven by a rise in interest bearing assets despite lower NIM.
- Underlying fee revenue has fallen as some revenue sources no longer exist compared to the comparative period (with the Agency business being the most significant).
- In the first half, we experienced higher operating costs driven by growth, investment in transformation and industry-wide risk and compliance investment.
- Profitability was also impacted by other impairment losses related to work that no longer matches our technology strategy (to adopt and avoid customising as much as possible).

# Change in profitability (\$m)

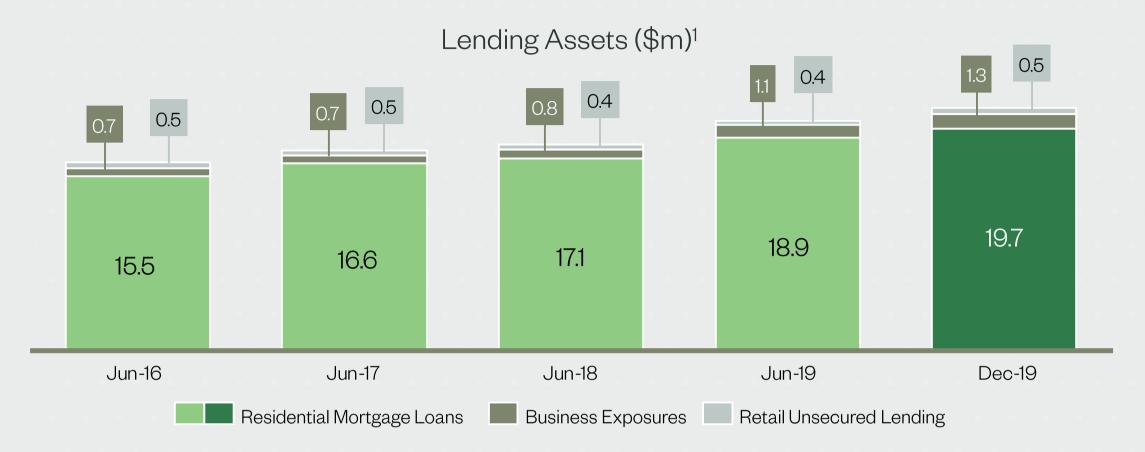
Gain on sale of Prezzy card business offsetting declining transactional fees and revenue sources that no longer exist. Rising operating costs due to customer growth, investment in our transformation programme and increased risk and compliance obligations.



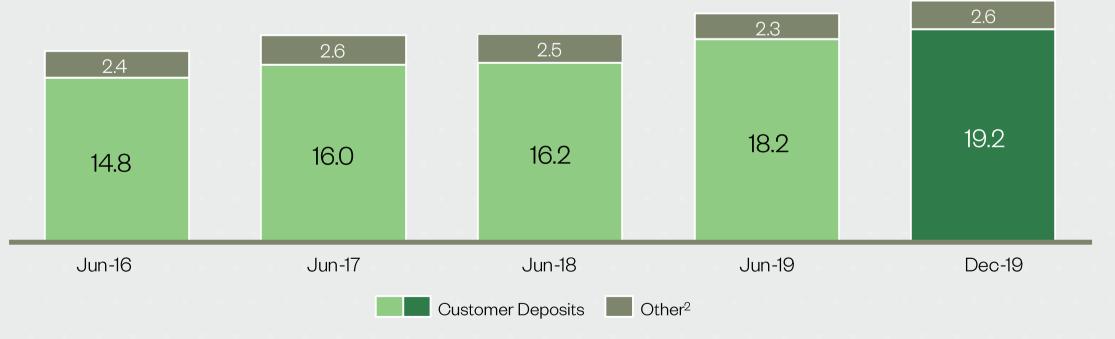




# Asset growth supported by retail deposit growth



### Borrowing Sources (\$m)



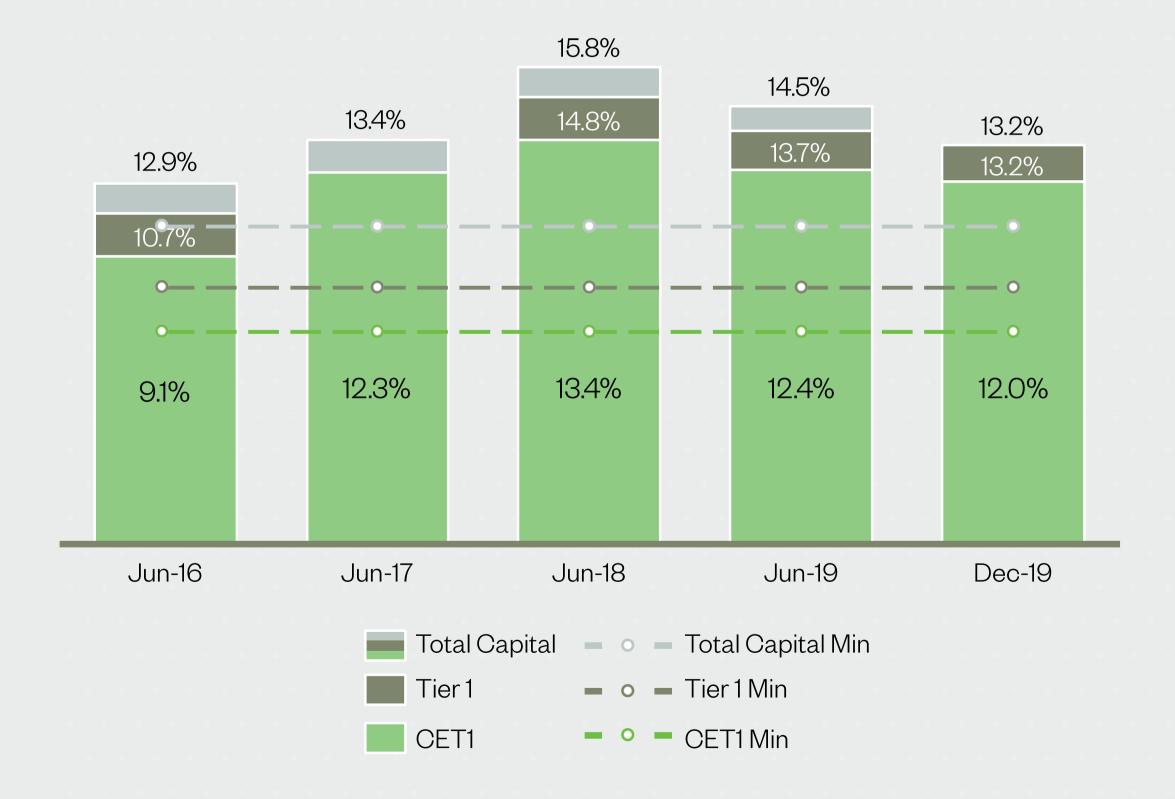
<sup>1</sup>As categorised in note 5 Asset Quality in the Disclosure Statement. Business lending secured against residential property is included within 'Residential Mortgage Loans'. <sup>2</sup> Includes short term debt, medium term notes, covered bonds and subordinated debt.



- Significant growth was mainly derived through more customers choosing to join Kiwibank.
- Growth in net lending assets of \$1.1b.
- Growth in customer deposits is down, but still above system growth.
- Helping small and medium businesses operate and grow has always been a core focus with Business lending growing 17% from this time last year.
- Residential mortgage loans have grown 4% from this time last year.

# Capital for growth

### **Regulatory Capital Ratios**



# Kiwi bank.

- CET1 capital ratio of 12% down on last year driven by strong balance sheet growth.
- The Tier 2 capital instrument was redeemed in July 2019.
- Capital ratios comfortably surpass regulatory minimum requirements.
- RBNZ has signalled that the revised capital framework is expected to be in effect from July 2020.
- Return on Equity of 5.8% down on this time last year (7.5%) as a result of lower operating profit.

Kiwibank is evolving its business strategy to ensure it meets the fast changing needs of a diverse and progressive New Zealand - now and into the future.



# **Strategic Priorities**

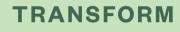
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We find the best possible outcomes for our customers and protect our people, business and reputation.



It's easy for our customers to make us their first choice for savings, home ownership and business.



In a world that is rapidly changing we're purposefully adapting our business to deliver what our customers want.

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### OWN IT



We own what we do and the impact we have on our customers and New Zealand.





We're a diverse and inclusive team determined to be the best we can be for our customers and each other.

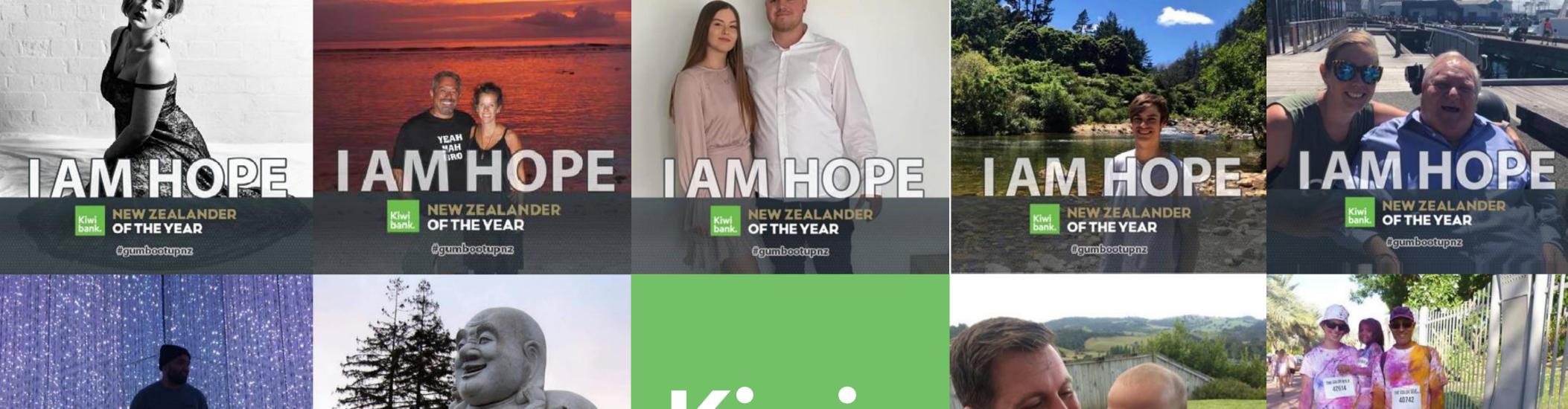
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# IAM HOPE



NEW ZEALANDER OF THE YEAR

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# Kiwi bank.

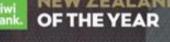
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